Disciplined Agile and Portfolio Management: Simple Rules to Drive Success

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The Challenge
  • Traditional versus Agile

Basic Rules

DA Portfolio Framework

Questions?
Migrating from a Traditional to Agile Approach

From

- Traditional
  - Centralized Control
  - Project Overload
  - Detailed Project Plans
  - Centralized Annual Planning
  - Work Breakdown Structure
  - Project Based Funding and Control
  - Waterfall Milestones

To

- Agile
  - Decentralized Decision Making
  - Demand Mgmt, Continuous Value Flow
  - Lightweight, Epic only Business Case
  - Decentralized Rolling Wave
  - Agile Estimating and Planning
  - Agile based Budget, Self-managed Releases
  - Objective, Fact-Based Measures and Milestones
Basic Rules

There are a number of rules that apply to Portfolio Management - this is what I consider the top five:

• Effective Prioritization
  • Capacity/Demand/Release

• Focus on Value over Cost
  • “What is going to Cost” versus “What value will this generate”
Basic Rules

• Portfolio Decisions Need Full Visibility
  • Release, Delivery, Product Management, Enterprise Architecture

• Govern by Risk not by Artifacts
  • Focus on common risks, common vision, value to stakeholders

• Optimize the Whole
  • Be enterprise aware, look at multiple factors for success
DA Portfolio Management Framework
Agile Portfolio Management Benefits

- Business Value Focused
- Shorter Releases
- Ability to Reprioritize When Needed
- Highly Transparent
- Rich Data
- Continuous Improvement Mindset
- Continued Ability to Manage the Portfolio of Work
Thank you!