Choose Your WoW!
A Disciplined Agile Delivery Handbook for Optimizing Your Way of Working

November 27, 2018
Agenda

• Current Status
• Why a New Book?
• What’s Changing?
• Next Steps
• Upcoming Events
• Q&A
Current Status

Available on Amazon.com by December 15, 2018

Price:
• $39.95 paperback
• $29.95 Kindle edition
Why a New Book?
We Needed To Update “The Book”
We Needed to Refine Our Message

1. Agile teams own their process
   - They choose their way of working (WoW)

2. Embrace the inherent complexity of product development
   - One “process size” does not fit all

3. Disciplined Agile is a toolkit that helps teams to choose their WoW
   - Lightweight guidance to help you to navigate the complexity
Adopting a Prescriptive Method Helps a Bit
Adopting a Prescriptive Method/Framework Helps a Bit

You Are Promised

Recent study of 3,000+ teams within 155 organizations found:

• Teams adopting agile (mostly Scrum) saw productivity increases of 7 to 12% on average
• Teams adopting prescriptive scaling frameworks, the most popular of which is SAFe, saw average productivity increases of 3 to 5%

You Actually Get

InfoQ.com/articles/reifer-agile-study-2017
Continuous Improvement Strategies Work Well

1. Identify a Potential Improvement
2. Experiment with the new WoW
3. Assess Effectiveness
4. Adopt the new WoW
5. Abandon the new WoW
6. Share Learnings with Others
Continuous Improvement is Longer Lasting
Guided Continuous Improvement Works Better

Identify a Potential Improvement

Experiment with the new WoW

Assess Effectiveness

Adopt the new WoW

Abandon the new WoW

Share Learnings with Others

Apply the Disciplined Agile (DA) toolkit to identify better options
Guided Continuous Improvement Works Better
Apply Disciplined Agile for Long-Term Improvement

Guided Continuous Improvement
Continuous Improvement
Adopting a Prescriptive Method/Framework

Time
Improvement
Six Delivery Lifecycles

- Agile
- Continuous Delivery: Agile
- Exploratory
- Lean
- Continuous Delivery: Lean
- Program
Disciplined Agile Delivery: Agile Lifecycle

An enterprise-ready, Scrum-based project lifecycle
An enterprise-ready, Kanban-based project lifecycle
Disciplined Agile Delivery: Lean Continuous Delivery Lifecycle

Lean on a stable team
Disciplined Agile Delivery: Agile Continuous Delivery Lifecycle

Envision the future

Roadmaps & Guidance

Daily Work

Daily Coordination Meeting

Funding, Feedback & Learnings

Iteration wrapper:
- Demo to stakeholders
- Go-forward decision
- Evolve our WoW

Consumable Solution

Release solution into production

Operate and support solution in production

Iteration

Collection

Highest-Priority Work Items

Iteration Backlog

Tasks

Consumable Solution

Change Requests

Construction

Continuous stream of development, released at the end of each iteration

Sufficient functionality

Production ready

Delighted stakeholders

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A low-risk strategy to initiate development of a new product
The Program Lifecycle

A lifecycle for a team of teams
DAD Process Goals (Previous)

Renamed
- Form Initial Team
- Align with Enterprise Direction
- Explore Initial Scope
- Identify Initial Architecture Strategy
- Develop Initial Release Plan
- Set Up Work Environment
- Identify Risks
- Develop Initial Test Strategy
- Secure Funding
- Develop Common Vision
- Make the Solution Consumable
- Deploy the Solution

Renamed
- Inception (How do we start?)
- Construction (How do we produce a solution?)

Combination
- Prove Architecture Early
- Address Changing Stakeholder Needs
- Produce a Potentially Consumable Solution
- Improve Quality
- Move Closer to Deployable Release

Renamed
- Transition (How do we deploy?)
- Ongoing (What do we do throughout?)

Combined
- Grow Team Members
- Govern Delivery Team
- Leverage and Enhance Existing Infrastructure
- Address Risk
- Improve Team Process and Environment
- Coordinate Activities

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The Process Goals of Disciplined Agile Delivery

**Inception**
Get the team going in the right direction.

- Form Team
- Align with Enterprise Direction
- Explore Scope
- Identify Architecture Strategy
- Plan the Release
- Develop Test Strategy
- Develop Common Vision
- Secure Funding

**Construction**
Incrementally build a consumable solution.

- Prove Architecture Early
- Address Changing Stakeholder Needs
- Produce a Potentially Consumable Solution
- Improve Quality
- Accelerate Value Delivery

**Transition**
Release the solution into production.

- Ensure Production Readiness
- Deploy the Solution

**Ongoing**
Improve and work in an enterprise aware manner.

- Grow Team Members
- Coordinate Activities
- Address Risk
- Evolve WoW
- Leverage and Enhance Existing Infrastructure
- Govern Delivery Team

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Goal: Form Team

The goals have evolved to reflect new techniques and feedback from the DA community.
### The Goals Are Supported by Lookup Tables

**Options (Ordered)**

<table>
<thead>
<tr>
<th>Stable (product) team. The team stays together long term between releases with periodic rotation of team members for growth opportunities and knowledge sharing.</th>
<th>Trade-Offs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Stable teams are more likely to be trusting and highly collaborative.</td>
<td></td>
</tr>
<tr>
<td>Avoids the tangible and substantial cost of disbanding teams. The forming, storming, norming, and performing journey for teams is expensive and time consuming.</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Project team. Team is “resourced” and formed in classic project style, specifically for a new initiative.</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Team productivity and quality is initially poor until the team gels.</td>
<td></td>
</tr>
<tr>
<td>Potential for significant waste until the team optimizes a process that works for them.</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Ad-hoc. A group of people delivering work without well-defined boundaries.</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Lack of commitment to the overall initiative that we should find in a team.</td>
<td></td>
</tr>
<tr>
<td>May be effective for ad-hoc work.</td>
<td></td>
</tr>
</tbody>
</table>
Next Steps
In December 2018 we will rework DisciplinedAgileDelivery.com to reflect the latest material in Choose Your WoW!

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Updates to the CDA and CDAP Tests

• Details will be announced in January 2019
• Current thoughts:
  – The CDA test will be based on Section 1 of the book
  – The CDAP test will be based on the entire book
  – The test will remain “open book”
Updates to Workshops

• Details will be announced in January 2019
• Current thoughts:
  – Intro
  – DA101 and 104 to be updated
  – DA105 to be updated
  – All other workshops updated to reflect changes to the DA toolkit

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Training

Virtual
Disciplined Agile in a Nutshell
28-29 November
11-12 December

Face to Face
DA104 Introduction to Disciplined Agile
21-22 January 2019
Toronto, Canada

Face to Face
DA105 Disciplined Agile In A Nutshell
30 January 2019
Amsterdam, Netherlands

Face to Face
DA107 Governing Agile: A Disciplined Agile Approach to Lean Governance
1 February 2019
Amsterdam, Netherlands

Face to Face
DA104 Introduction to Disciplined Agile
25-26 February 2019
Manchester, UK
Member-only Webinars

22 January 2019
Topic TBA

19 February 2019
Topic TBA

19 March 2019
Topic TBA

Public Webinars

Agile Across all of IT
Thursday, 13 Dec @ 7:00 am EST
Thursday, 13 Dec @ 8:00 pm EST
Friday, 14 Dec @ 12:00 pm EST

Business Agility
January Dates TBD
QUESTIONS?

Please type your questions into the Q&A window
The Disciplined Agile Consortium (DAC) is for practitioners and supporters of the Disciplined Agile process decision framework. It provides information on curriculum, certification, access to certified members, and resources to support Disciplined Agile activities.
Thank You!

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